



COMMEMORATIVE AIR FORCE®



2019 SNAPSHOT

A YEAR OF REMEMBRANCE AND BEGINNINGS



THE COMMEMORATIVE AIR FORCE IS an organization which honors our heroes through unique living history experiences. It is through these experiences that we actively contribute to preserving some of our nation's most important stories - leaving a lasting impression on those we are able to reach.

Founded in 1957, the CAF has amassed 175 World War II aircraft — the largest collection of vintage military warbirds in the world. Through the work of more than 11,000 volunteers across 85 units, the CAF's educational outreach programs reach an estimated 20 million Americans each year, providing unique, compelling hands-on access to history.

In 2019, we were able to expand that reach digitally, educating and inspiring millions through stories about America's military aviation heritage on our website and social media channels. Many of you followed and shared these stories, helping spread the word to countless others.

To commemorate the 75th anniversary of D-Day, we were able to expand our reach physically, by crossing the Atlantic and spending six weeks touring Europe with two of our aircraft. It was exciting to give audiences across England, France, and Germany the chance to experience our one-of-a-kind, no ropes access to the aircraft that participated in one of the most defining moments in history, D-Day.

Other highlights from the year included the groundbreaking of the Henry B. Tippie National Aviation Education Center in Dallas, launching the new Victory Flights for Veterans Program on the Ike's Bird aircraft, installation of a new "Sacred Steel" educational exhibit at CAF Airbase Arizona featuring a section of USS Arizona, participating in the last surviving Doolittle Raider's Memorial Service, Lt. Col. Richard "Dick" Cole, at Randolph Air Force Base, and hosting CAF Wings Over Dallas WWII Airshow in October.

Our generous donors, volunteers, members and supporters are who make everything we accomplish possible! Thank you for your continued partnership on this exciting and vital mission. And, while the CAF began this mission more than 60 years ago, I invite you to stay tuned for more, because we're just getting started.

A stylized, handwritten signature in dark ink, appearing to read 'Hank Coates'.

Hank "Hank" Coates
CAF CEO/PRESIDENT

On June 6, 1944, this aircraft, C-47 That's All, Brother led the main airborne invasion of Normandy. That's All, Brother was salvaged and restored to its 1944 condition, including its D-Day paint scheme and historic interior restoration. The CAF maintains historic airplanes to be artifacts of living history.



OUR MISSION BECOMES INFINITELY MORE CRITICAL WITH EACH PASSING YEAR. ONE DAY IN THE VERY NEAR FUTURE, THE NOW FAINT VOICE OF THE LAST WORLD WAR II VETERAN WILL FALL SILENT FOREVER.



THE COMMEMORATIVE AIR FORCE (CAF) thrives because our strategic priorities align with the values and interests of so many — it is the reason CAF has steadily grown for more than 60 years. We strive to ensure that each of our activities support our strategic priorities, accomplish our objectives, and strengthen the organization to ensure a bright and lasting future.

STRATEGIC PRIORITIES

- *Educate and inspire through interactive history*
- *Preserve the memories and artifacts of military aviation*
- *Engage and serve a broad audience*
- *Provide experiences that foster positive change*
- *Provide opportunities for meaningful service*
- *Maintain financial stability*
- *Build a strong global brand*

THE 75TH ANNIVERSARY

ON JUNE 6, 2019, THE WORLD PAUSED TO COMMEMORATE the 75th anniversary of D-Day. D-Day was the largest sea and air invasion in history and marked the beginning of the French liberation during World War II. Each year ceremonies are held across France, retelling the stories of sacrifice and remembrance, and an overwhelming sentiment of gratitude for the Allied soldiers who came to save Europe from the clutches of tyranny.

In honor of this momentous anniversary, the Commemorative Air Force flew two aircraft across the Northern Atlantic for a six week European Tour in order to participate in multiple ceremonies held in England and France. The iconic C-47 and C-53 aircraft each played a crucial role in the aerial invasion of D-Day over 75 years ago, with *That's All, Brother* serving as the lead aircraft for the main aerial assault and *D-Day Doll* towing gliders that carried reinforcements to the 101st Division troops.

C-47 *That's All, Brother* and C-53 *D-Day Doll* joined aircraft operators from around the world to participate in an honorary flyover over the Normandy American Cemetery, where the presidents of the United States and France addressed gathered veterans, families, and dignitaries. The flyover was especially poignant as it was likely the last major anniversary event that would be attended by an appreciable number of World War II veterans.

Lt. Col. David Hamilton was one of those veterans. Hamilton is the last surviving Pathfinder pilot from D-Day. He joined the CAF while on tour and was even able to fly across the English Channel on June 6. However, this time, he flew without enemy fire and with the knowledge that his efforts led to an Allied victory and that millions of people remain free because of the Allied effort.

In addition to supporting official ceremonies at Normandy, *That's All, Brother* and *D-Day Doll* joined a squadron of aircraft flying from Duxford, England into France with more than 200 paratroopers in uniforms jumping into the historic drop zones. The two CAF aircraft then flew to Berlin to participate in commemoration activities for the 70th Anniversary of the Berlin Airlift and finally participated at the Paris Air Show as featured exhibit aircraft.

In a partnership with Steven Ambrose Historical Tours, the CAF offered a historic 2-week tour for 70 members and supporters. Tour participants visited historic sites in the United Kingdom and France including Greenham Common, where C-47s departed from on D-Day. Other historic sites visited included: Churchill War Rooms, Battle of Britain Bunker, Omaha and Utah Beaches, and many others.

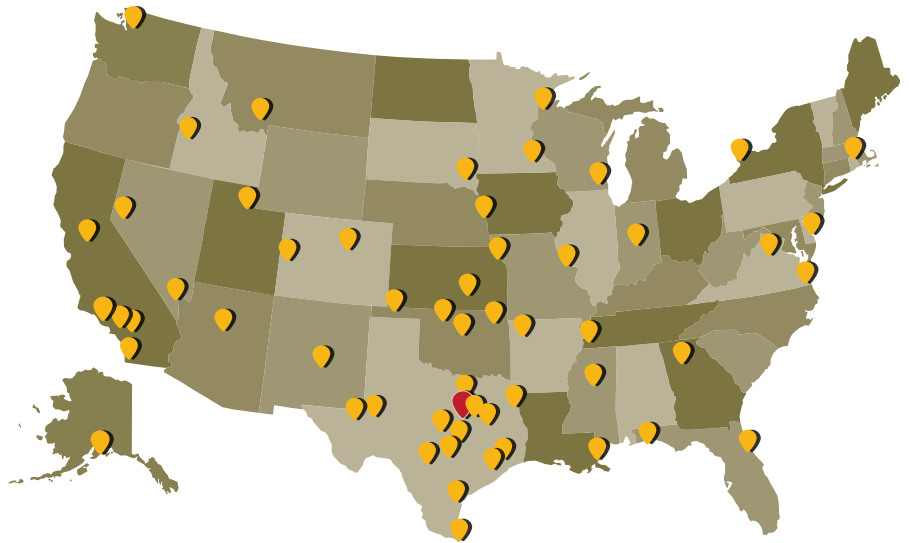
On June 2, 2019, the C-53 *D-Day Doll* flew an aerial salute to D-Day Pilot Lt. Col. David Hamilton and flew over Hamilton's old airfield RAF North Witham in Lincolnshire, England.



Photo by Haydon Rebradger

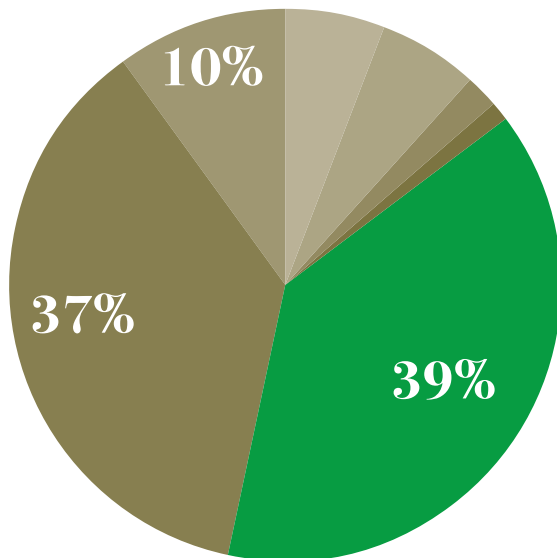
FISCAL YEAR 2019

THE COMMEMORATIVE AIR FORCE COMPANIES refers to four corporations which comprise the organization: American Airpower Heritage Flying Museum (AAHFM) “the aircraft,” American Airpower Heritage Museum (AAHM) “the artifacts,” American Airpower Heritage Foundation (AAHF) “the endowment,” and the Commemorative Air Force (CAF) “the members.”



85 units in 28 states and 4 countries*

* Australia Wing, French Wing, New Zealand Wing, and Swiss Wing

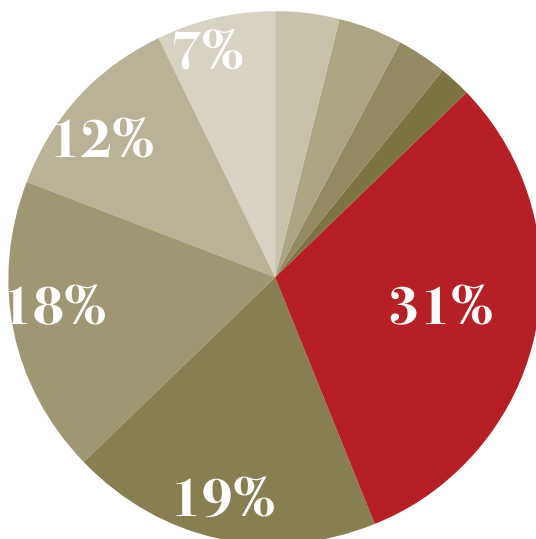


2019 REVENUE

Airshow, Display & Education*	\$ 9,981,876	39%
Contributions	\$ 9,540,008	37%
Operating & Merchandising	\$ 2,432,444	10%
Membership	\$ 1,460,459	6%
Investment Income	\$ 1,513,422	6%
Other	\$ 503,518	2%
Grants**	\$ 145,247	1%
Total	\$ 25,576,974	100%

* Event Sponsorship, Ticket Sales, Aircraft Rides, Aircraft Tours, and Appearance Fees

** (Grant) return moved to Expenses



2019 EXPENSES

Airshow, Display & Education	\$ 7,809,096	31%
Operations & Facilities	\$ 4,911,412	19%
Aircraft Maintenance & Restoration	\$ 4,449,041	18%
Personnel	\$ 3,127,785	12%
Fundraising	\$ 1,852,209	7%
Grants	\$ 1,070,000	4%
Contracted Services	\$ 936,623	4%
Other	\$ 820,993	3%
General & Administration	\$ 393,478	2%
Total	\$ 25,370,637	100%

Change in Net Assets: \$ 206,337



COMMEMORATIVE AIR FORCE

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That's All Brother aircraft visited Dayton-Wright Brothers Airport on March 17, 2019. The mission: to give Jim "Pee Wee" Martin, one of the paratroopers who jumped on D-Day a flight in the newly restored *That's All, Brother*.